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Monday, 23 August 2021

To: Members of the MCA - Business Recovery and Growth Board and Appropriate Officers

You are hereby invited to a meeting of the Sheffield City Regional Mayoral Combined Authority to be held **virtually**, on: **Wednesday, 1 September 2021** at **9.00 am** for the purpose of transacting the business set out in the agenda.

A handwritten signature in black ink that reads 'D. Smith'.

Dr Dave Smith
Chief Executive



You can view the agenda and papers at www.sheffieldcityregion.org.uk or use a smart phone camera and scan the QR code

Member Distribution

Mayor Ros Jones CBE (Co-Chair)
Neil MacDonald (Co-Chair)
Councillor Jim Andrews BEM
Councillor Denise Lelliott
Councillor Glyn Jones
Councillor Paul Turpin
Richard Stubbs
Sharon Kemp
Helen Kemp

Doncaster MBC
Private Sector LEP Board Member
Barnsley MBC
Rotherham MBC
Doncaster MBC
Sheffield CC
Private Sector LEP Board Member
Rotherham MBC
MCA Executive Team

MCA - Business Recovery and Growth Board

Wednesday, 1 September 2021 at 9.00 am

Venue: Virtual Meeting



Agenda

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5.	Minutes of the Previous Meeting	Chair	5 - 10
6.	Policy Briefing on the Government's Innovation Strategy	P Johnson	11 - 14
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9.	Any Other Business	Chair	
Date of next meeting: Thursday, 28 October 2021 at 2.00 pm At: Virtual Meeting			

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MCA - BUSINESS RECOVERY AND GROWTH BOARD

MINUTES OF THE MEETING HELD ON:

THURSDAY, 24 JUNE 2021 AT 3.00 PM



Present:

Mayor Ros Jones CBE (Co-Chair)	Doncaster MBC
Neil MacDonald (Co-Chair)	Private Sector LEP Board Member
Sharon Kemp	Rotherham MBC
Councillor Jim Andrews BEM	Barnsley MBC
Councillor Denise Lelliott	Rotherham MBC
Richard Stubbs	Private Sector LEP Board Member
Helen Kemp	MCA Executive Team

In Attendance:

Rachel Clark	Assistant Director Trade & Investment	MCA Executive Team
Sue Sykes	Assistant Director - Programme and Performance Unit	MCA Executive Team
Nici Pickering	Strategic Marketing Manager	MCA Executive Team
Gareth Morgan	Senior Business Development Manager	MCA Executive Team
Stephen Burrows	Senior Business Development Manager	MCA Executive Team
Richard Stubbs		
Chris Dungworth		
Tim O'Connell		
Gill Richards (minute taker)		

Apologies:

Councillor Paul Turpin	Sheffield CC
Councillor Saghir Alam	Rotherham MBC

1 Welcome and Apologies

The Chair welcomed everyone to the meeting. Apologies were noted as above.

2 Declarations of Interest by individual Members in relation to any item of business on the agenda.

None.

With regard to the Non-Disclosure Agreements, it was reported that the

amendments had been agreed and the revised NDAs would be sent out for members' signatures. It was noted that NDAs had also been sent to officers that morning; the co-Chairs would be kept up to date via email.

3 Urgent items / Announcements

None.

4 Public Questions of Key Decisions

None.

5 Minutes of the Previous Meeting

RESOLVED – That the minutes of the meeting held on 25th March 2021 be agreed as a true record.

6 Verbal update on Made Smarter following MCA acceptance on 7 June 2021

H Kemp gave an update on the Made Smarter grant following MCA acceptance on 7th June 2021.

The Memorandum of Understanding with BEIS could now be signed off which would enable the procurement of a delivery partner.

The Board had previously been advised of the ambitious targets, considering the small pot available for Yorkshire and Humber, aiming to reach 500 SMEs across the whole region.

There were a number of base requirements which had to be delivered including:

- Digital road mapping
- Fully funded projects
- Funded projects through the Cap Ex Grant
- Digital internships which had been broadened to include graduates as well as students
- Leadership and management training which would be delivered to a number of cohorts based across the region.

The Chair thanked H Kemp for the update.

7 Paper on proposal for key account management

A report was considered which sought agreement for the way forward on the Key Account Management Programme 2021/22.

Members were reminded that at its March meeting the Board had agreed to accept a grant from DIT to the value of £80k for continuation of the Key Account Management programme; this payment was in relation to recommended changes in how the programme was delivered. These were

detailed within the report along with options to consider.

In response to questions from R Stubbs, R Clark informed the Board that there was 25-30 in the region, it was also unknown the number that DIT would decide they did not want to look after any more.

The funding, which had been reduced, was based upon how the KAM had been delivered in the area. In the past the work had been outsourced to self-employed providers but it was now recommended to bring the work in-house and employ someone on a fixed term contract.

RESOLVED – That the Board agree to option 2 as detailed in the report to recruit a Key Account Manager into the innovation hub.

8 **Outline of proposal for management of the China programme and next steps**

A report was considered which gave an update on work undertaken in developing a Trade and Investment Strategy between Sheffield City Region and made recommendations as to the next phase of activity.

S Burrows reminded members that in 2018 research had been commissioned in terms of the most appropriate regions to consider to develop a partnership-type of agreement with.

A scoping visit in 2019 had concluded that Zhengzhou in the Henan province would be the most suitable. However, the pandemic had hindered in developing relationships further.

As things start to open up and some sense of normality returns, it was though timely to re-visit the strategy and to start and build momentum.

The priorities for the remainder of 2021/22 and to underpin planning for 2022/23 were proposed as:

- To establish a South Yorkshire China Forum (name to be confirmed).
- To develop a phased Marketing and Communications plan.
- To establish baseline indicators and metrics to allow measurement of impact of the forward approach.
- To use the Forum to support the market development strategy with a focus on four areas of activity which were detailed within the report.

It was expected that the first meeting of the Forum would be in the autumn and a report would be brought back to the Board in due course.

RESOLVED – That the Board agree that:

- i) Due to the heightened political position between Beijing and London, it was prudent to consider a short-term limitation in SCR China interaction which would be:
 - a) secure for private South Yorkshire commercial interests, and

b) removed SCR from political criticism.

- ii) As the second quarter of the business year approached and the positive implications of the vaccine roll out allowed a phased return to business as usual, it was timely to revisit the position at October 2019, phasing activity over the next six to nine months and laying the groundwork for a more structured programme of activity in 2022/23.

9 **Verbal update on the India Programme and Forum**

S Burrows commented that when the Board met in March it had been supportive of two key proposals. One was to continue the strategy through 2021/22, mainly supporting the Growth Champions, the second was the development of a South Yorkshire/India Advisory Board.

The plan had been that the group would meet for the first time in late June/early July but due to the growth of the pandemic in India, after taking advice, the decision had been taken to delay the first meeting until October 2021.

The business network would launch off the back of that meeting. A programme of action was being developed, a list of members needed to be agreed and once the Terms of Reference had been signed off the strategic part of the programme could be developed.

Operationally, news from the Growth Champions continued to be positive, they had held 47 meetings through the Virtual Trade Mission throughout April. Feedback from these meetings had been positive in terms of trade and business partnerships.

More work in this area would be done on a visit to India which was scheduled for late November with a contingency of February.

R Stubbs commented that he felt October was optimistic for the first meeting and that a visit in November seemed highly unlikely. Although this was an excellent opportunity to launch a group and have a good relationship with India, the timing had to be right and public opinion taken into account.

The Chair thanked S Burrows for the update.

10 **Peer Networks Contract Award**

A report was submitted which requested delegated approval to award contract(s) totalling £0.12m in relation to the peer Networks programme.

Members were reminded that at the March meeting of the Board they had approved acceptance of a grant of £0.12m to provide support, advice and training to assist businesses to face the challenges facing them in relation to Covid-19 by work through actions and solutions with peers.

The funding was allocated for the delivery of facilitation of 8 cohorts of peer network support to Sheffield City Region SMEs, one-to-one support for SMEs attending and programme management.

A tender exercise had been undertaken to appoint supplier(s) for delivery of the Peer Network programme. Contract award may consist of a single or multiple suppliers, totalling £0.12m.

RESOLVED – That the Board agree that delegated authority be given to the Head of Paid Service in consultation with the Section 73 and Monitoring Officer to enter into legal agreement/s for the Peer Network programme.

11 **Business Investment Pipeline**

G Morgan gave an update on the 26 projects that had been approved to enter the Business Investment Pipeline at the Board meetings in January and March 2021.

Since then, seven projects had become inactive, two of these had been lost to other regions and the others had decided not to proceed at the present time.

Two further projects were in active discussions with landlords and two other projects were going to full business cases. A challenge with both of these as the landlords of the sites were asking SCR MCA to guarantee the leases for a period of time which is not possible to do. Discussions are ongoing.

In terms of future projects, there were seven further projects which would be considered at the next LEP Board meeting.

S Kemp commented that there was a lot to take in and a brief paper with the details of the pipeline would be useful. It was also important to keep in mind the totality of the pipeline against the funding available and the management of expectations.

The Chair thanked G Morgan for the update and looked forward to receiving the update in written form.

12 **Project Approvals**

This item was exempt by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

A report was submitted which requested that six projects were selected for development of full business cases. Members noted that if the projects were selected for further development then they would work towards submitting a Full Business Case application for funding which would go back to the relevant Board for a decision on the funding award.

The Board discussed at length the funding situation and the importance of managing expectations.

RESOLVED – That the Board approve the following projects for development of a full business case:

- i) Project D0001.

- ii) Project D00011.
- ii) Gene Therapy Innovation and Manufacturing Centre project.
- iv) Sustainable Aviation Fuel Innovation Centre project.
- v) Project D0003.
- vi) Project D0004.

13 Any Other Business

N MacDonald questioned how the RAP and Action Plan were progressing.

H Kemp replied that the RAP had experienced delays in terms of the digital agenda, however the soft landing workstream, was about to be launched.

There were 16 business advisors working in the local authorities. This was working well in moving the applications for additional business grants forward and helping to prepare applications for the Cap Ex scheme.

More broadly recruitment had been difficult with not a lot of interest in advertised roles and the calibre of applicants not meeting essential criteria.

The services of an Assistant Director had been secure who would join on the 1st September and was experienced in working with Combined and Local Authorities. A Business Development Manager who would lead on the RAP activity would be starting on the 1st July.

R Stubbs commented that he was happy to assist with publicising job opportunities.

In accordance with Combined Authority’s Constitution/Terms of Reference for the Board, Board decisions need to be ratified by the Head of Paid Services (or their nominee) in consultation with the Chair of the Board. Accordingly, the undersigned has consulted with the Chair and hereby ratifies the decisions set out in the above minutes.

Signed

Name

Position

Date

Business Recovery and Growth Board

01 September 2021

Policy Briefing on the Government's Innovation Strategy

Is the paper exempt from the press and public?	No
Purpose of this report:	Discussion
Is this a Key Decision?	No
Has it been included on the Forward Plan?	Not a Key Decision

Director Approving Submission of the Report:
 Helen Kemp, Director of Business and Skills

Report Author(s):
 Paul Johnson
 Paul.johnson@sheffieldcityregion.org.uk

Executive Summary

The Government's replaced its Industrial Strategy with an Innovation Strategy. It has clear links to the SEP's focus on innovation. There are laudable aims in the strategy, but there is a lot of previously announced funding, so matching this with cash in the Spending Review is crucial. Strategically, the LEP and Government are aligned on innovation. The document sets the scene for what is to come, e.g. the R&D Place Strategy. It's a long document (116 pages) that covers a lot and would please most stakeholders in innovation; however, there isn't a defined role for MCAs/LEPs.

What does this mean for businesses, people and places in South Yorkshire?

The SEP focuses on innovation to deliver the step change in South Yorkshire's economy that it desperately needs. It is positive that there is policy alignment at the national level. However, it is imperative that funding backs up the objectives in this strategy.

Recommendation

- That the Board considers the summary of the Government's Innovation Strategy.

Consideration by any other Board, Committee, Assurance or Advisory Panel
 None

1. Background

- 1.1 In July, at the AMRC, the Government launched its Innovation Strategy. It sets out plans to cement the UK's position as a world-leader in science, research, and innovation. It is a long-term plan to boost private sector investment across the UK and create the right conditions for all businesses to turn world-leading science into new products and services. It is a strategic document with a long-term vision to put innovation at the heart of its plans and make the UK a global hub for innovation by 2035.
- 1.2 It focuses on how to support businesses innovate by making the most of the UK's R&D and innovation system through four pillars:
- Pillar 1: Unleashing business – we will fuel businesses who want to innovate
 - Pillar 2: People - we will make the UK the most exciting place for innovation talent
 - Pillar 3: Institutions and places - we will ensure our research, development and innovation institutions serve the needs of businesses and places across the UK
 - Pillar 4: Missions and technologies – we will stimulate innovation to tackle major challenges faced by the UK and the world and drive capability in key technologies

2. Key Issues

- 2.1 As expected in a strategic Government document, there is a lot of previously announced projects and funding streams. However, they did make some new announcements that are pertinent for the LEP:
- In the North of England, £22.6 million will help the Advanced Machinery & Productivity Initiative to drive innovation for the UK's advanced machinery manufacturers to put them at the cutting edge of emerging technologies such as robotics.
 - £25 million of funding for the Connecting Capability Fund will help drive further economic growth through university-business innovation, and eight new Prosperity Partnerships will establish business-led research projects harnessing the power of science and engineering to develop transformational new technologies that benefit companies, with £59 million of industry, university and government investment.
 - A new role for Innovate UK in innovation adoption and diffusion.
 - Expand Innovate UK EDGE, working alongside Growth Hubs in England.
 - Eight new Prosperity Partnerships to establish business-led research projects to develop transformational new technologies, with £59 million of industry, university and government investment.
- 2.2 **What it means for the LEP**
- The four pillars of the strategy are positive for the LEP. They rightly focus on the role of business in innovation and want to enable innovative businesses to thrive, which is what the LEP is trying to do. There is a lot about improving the role between business and academia. Focusing on places and people is also at the

heart of the SEP and the LEP's inclusive innovation plans. Like in the SEP, they are not picking specific sectors they want to focus on, they want to back innovation and address societal challenges.

- 2.3 The points in the SEP about providing the enabling conditions for innovation to flourish correlate neatly with this document. There is alignment between the SEP and the Innovation Strategy. There is emphasis on supporting innovative start-ups and scale-ups, and there is a welcome focus on the adoption and diffusion of innovation. This links with the MIT work and how the MCA wants to create and support more Innovation-Driven Enterprises (IDEs). The MCA has commissioned a piece of work to look at how we better support entrepreneurs who want to start-up IDEs, and James Muir has plans to ramp up the commercialisation of innovation, both of which link to the Innovation Strategy's focus on start-ups. The elements in the RAP about equity investments in IDEs link well with the strategy's focus on scale-up opportunities of IDEs. There is scope for us to work with Government to deliver this at scale in South Yorkshire, which can trigger the step change the local economy needs.
- 2.4 The R&D Places Strategy is delayed, but they say that they will review how they will deliver levelling up through innovation via stakeholders, which they commit to developing over the "next few months". It is welcome that they reference levelling up through innovation, but there is no mention of MCAs/LEPs in this, although they do say "local government". This could be something to engage officials on, as it is crucial that a city region approach is taken, and the LEP positions itself as a key stakeholder with Government for innovation delivery.
- 2.5 It is positive to see an emphasis on translational research, with South Yorkshire well placed to lead on this, especially with the Government's focus on levelling up across the UK through innovation. The emphasis on business-led development of innovation is also welcome.
- 2.6 The strategy has set the scene for more business-led R&D and place-led innovation investment. They say that funding will follow, but it is imperative that these laudable objectives are matched with significant levels of funding in the upcoming Spending Review, especially outside of the Golden Triangle of the Greater South East. There must be a step-change in place-based funding with MCAs/LEPs as a key delivery partner.

3. Options Considered and Recommended Proposal

- 3.1 Not an options paper.

4. Consultation on Proposal

- 4.1 N/A

5. Timetable and Accountability for Implementing this Decision

- 5.1 N/A

6. Financial and Procurement Implications and Advice

6.1 N/A

7. Legal Implications and Advice

7.1 N/A

8. Human Resources Implications and Advice

8.1 N/A

9. Equality and Diversity Implications and Advice

9.1 N/A

10. Climate Change Implications and Advice

10.1 N/A

11. Information and Communication Technology Implications and Advice

11.1 N/A

12. Communications and Marketing Implications and Advice

12.1 N/A

List of Appendices Include

None

Background Papers

None

Business Recovery and Growth Board

01 September 2021

Renewal Action Plan Activity Update

Is the paper exempt from the press and public?	No
Purpose of this report:	Discussion
Is this a Key Decision?	No
Has it been included on the Forward Plan?	Not a Key Decision

Director Approving Submission of the Report:

Helen Kemp, Director of Business and Skills

Report Author(s):

Bev Foster

Bev.foster@sheffieldcityregion.org.uk

Executive Summary

This paper provides the board with an update and indication of the delivery priorities outlined in the Employer section of the Renewal Action Plan. Following the discussion at the last board meeting, the Board is being presented with an update on activity so far and asks the Board to agree to an evaluation of activity to inform future programmes which will support growth and create jobs.

What does this mean for businesses, people and places in South Yorkshire?

1. Facilitate and proactively support growth amongst existing firms
2. Increase sales of Sheffield City Region's goods and services to other parts of the UK and abroad.

Recommendations

- Members are requested to consider and comment on the activity undertaken up until the end of July 2021.
- Members are asked to commit to a robust and detailed evaluation of Renewal Action Plan interventions, Advisor activity, and the Additional Relief Grant, to inform future programmes which will support growth and create jobs.

Consideration by any other Board, Committee, Assurance or Advisory Panel

None

1. Background

- 1.1 Following the Business Recovery and Growth Board on the 21st of October 2020, the draft implementation plan enclosed is an updated overview of the areas agreed by the task and finish groups set up to lead on the development. As per the previous report it includes proposals that have been developed to address the key challenge themes under the employer section.

This update contains information on each of the 5 priorities and activities undertaken and underway.

Priority 1 - A Relief Fund, providing financial support to businesses

Priority 2 - Extending regional access to advisory and specialist support

Priority 3 - Access to Digital adoption and upskilling support

Priority 4 - Supply Development support - Mapping and opportunity development

Priority 5 - Marketing Activity - Positive messaging and comms on initiatives

- 1.2 At the Mayoral Combined Authority meeting on the 16th of November these endorsed priorities were agreed in principle and an initial budget recommended to be made available over the next 2 years of up to £8.3m to deliver against the prioritised elements in the employer section of the Renewal Action Plan.
- 1.3 In view of the allocated budget, a number of task and finish group discussions developed a set of priorities with an indication of delivery costs, a copy is included at Appendix 1. Click or tap here to enter text.

2. Progress to date

2.1	The Business Renewal Action Plan Delivery Group continues to monitor and deliver against the priorities as follows:
2.2	<p>Priority 1 - A Relief Fund, providing financial support to businesses</p> <p>The Additional Relief Grant has been administered directly by Local Authorities and covered a number of schemes to provide Covid relief and support to businesses across South Yorkshire; initially focussing on enabling businesses to survive the pandemic. The most recent initiatives have focussed on supporting businesses to adapt and thrive and have provided grants to improve productivity and digital innovation; significant support to businesses to engage with this process has been provided through the Renewal Action Plan Business Advisors.</p> <p>Appendix 2 provides information on grant expenditure in relation to these schemes and the forecasted benefit to the region in terms of number of jobs secured as a result.</p>

2.3	<p>Priority 2 - Extending regional access to advisory and specialist support 16 Advisors are now in post and are embedded within each of the local authorities. To date 400 business interventions have been undertaken by the Renewal Action Plan advisors across the 4 Local Authorities, 270 of these are micro businesses (0-5 employees), with the remaining 130 being of Small to Medium sized Enterprises and large companies (over 250 employees).</p>
2.4	<p>Priority 3 - Access to Digital adoption and upskilling support A soft landing programme is in development and will be brought to the Board for recommendation in due course. The approach to providing digital and tech sector specific wrap around support and engagement is also being developed.</p>
2.5	<p>Priority 4 - Supply Development support A supply chain mapping exercise has been undertaken by Sheffield University students in order to understand the regional clusters and the number of companies that are involved at specific levels of the supply chain in rail, construction, aerospace, automotive, energy, food and drink, defence, space, logistics, design and digital.</p> <p>Supply Chain Advisors are in post in three of the Local Authorities and are progressing development of the supply chain readiness elements.</p> <p>The first supply chain event took place at the end of May and received over 70 delegates with an interest in understanding how local authorities procure goods and services. A programme of events and supply chain masterclasses has been developed and will be delivered during the remainder of 2021 and beyond.</p>
2.6	<p>Priority 5 - Marketing Activity - Positive messaging and comms on initiatives Mapping and opportunity development Detailed marketing plans and flexibility of the Outreach Programme have been developed.</p>
2.7	<p>Additionally, in relation to employer leadership support, the Peer to Peer Network provider has been appointed as Winning Pitch and a soft launch of the programme will commence in September 2021.</p>
2.8	<p>To ensure that delivery of interventions is targeted at those businesses who have growth potential and will contribute to the economic growth of the region, a more detailed analysis of its impact would assist in developing activity to support recovery.</p>

3. Options Considered and Recommended Proposal

3.1 This is not an options paper.

4. Consultation on Proposal

4.1 The Renewal Action Plan was consulted on heavily with partners and stakeholders to shape evidence, the options, approaches, objectives and the delivery team will continue to engage and bring in expertise where necessary and prudent.

5. Timetable and Accountability for Implementing this Decision

- 5.1 Any contracted delivery will have contractual milestones and performance reviews as standard clauses. These will form the basis of robust project management and are reviewed on an ongoing basis.

6. Financial and Procurement Implications and Advice

- 6.1 The delivery of the Renewal Action Plan Employer priority plans total **£5.20m** of which £8.3m has agreed to be notionally allocated to this activity by the Mayoral Combined Authority. The balance of the allocated funding will be retained and earmarked to this activity. Retaining the balance of resource in this manner will afford a degree of flexibility to deploy the resource in support of emerging priorities.

7. Legal Implications and Advice

- 7.1 Any commissioned activity resulting from these approvals will require standard funding agreements and will be issued and managed by the Sheffield City Region Mayoral Combined Authority in accordance with approved terms and conditions

8. Human Resources Implications and Advice

- 8.1 N/A

9. Equality and Diversity Implications and Advice

- 9.1 The delivery of the Renewal Action Plan will look to preserve jobs and opportunities for all residents within the Mayoral Combined Authority area. The activity will be focussed on local businesses and aims to be fully inclusive.

10. Climate Change Implications and Advice

- 10.1 N/A

11. Information and Communication Technology Implications and Advice

- 11.1 N/A

12. Communications and Marketing Implications and Advice

- 12.1 Working closely with the marketing team so that effective marketing and communications levers messaging across South Yorkshire ensuring that support and focus is targeted around three areas of action: People – supporting people adapt to the new economy and be better able to fill higher-skilled jobs, Employers – supporting businesses to adapt, survive and thrive in the new environment and Places – stimulating the local economy to create jobs and transform our places. The content engagement programme places recovery and growth across South Yorkshire prominently and positioning our narrative behind Stronger Greener Fairer with the programmes of support across the interventions and works hand in hand with partners to amplify consistent messaging.

List of Appendices Include

- 1 APPENDIX 1 – Activity agreed 6 January 2021
- 2 APPENDIX 2 – Breakdown of Additional Restrictions Grants

Background Papers

- APPENDIX 1 – Activity agreed 6 January 2021
APPENDIX 2 – Breakdown of Additional Restrictions Grants

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Appendix A - Activity agreed 6 January 2021

Intervention	Interventions	Investment Per Intervention	Prioritised Delivery with Immediate Costs
Services and knowledge support for COVID-19 adaptation	Specialist Business Advisors And access to Specialist Framework	£3,368,820 per annum	Stage 1 16 Advisors to be deployed across South Yorkshire Local Authorities. Stage 2 Specialist Framework for business to access specialist advice Total for 14 months: - £3.93m
Digital adoption and upskilling for our organisations	Regional Digital Hub comprising Advisory, Incubation, Accelerators and soft landing Developing the digital sector ecosystem that offers wraparound support that is needed by tech businesses.	£250k per annum	Soft landing programme - Sheffield Digital type support for tech sector engagement and wrap around support for tech businesses. Sector engagement and data analysis. Total Cost £250k
Flexible investment and recapitalisation	Including: Relief Grant Capital Fund Loan Funding Equity Fund	£70m total fund	A Relief Fund, providing financial support to businesses £30m response fund allocated to relief provision and relief fund - remainder currently out of scope for allocated budget.
Supply chain and procurement support	Supply Chain opportunity Development, Supply readiness, Supply Chain mapping	£281,500 per annum (Elements A&B) £100,000 (Elements C)	Element A Supply Chain Opportunity development Element B Specialist access from the 'Priority 2 Framework' Element C Portal development £100k Total Costings £429k
Marketing	Range of Marketing activities and prime and market the offers	£121k per annum	Detailed Marketing Plans Flexibility of Outreach Programme Total Costings including Outreach - £241k
Employer leadership support	Training, Coaching Peer to Peer support and Non – Exec support	£5m per annum	No Aspects Prioritised
Senior Programme Manager			£55k per annum
Reserve Budget for additional flexibility			£300k
Total Anticipated Priority Costs			Prioritised delivery cost £5.20m

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APPENDIX 2 – Breakdown of Additional Restrictions Grants

Local Authority	Grants	Anticipated Jobs
Barnsley	1,200,000	125
Doncaster	1,112,755	109
Rotherham	222,000	36
Sheffield	3,250,000	372
Total	5,784,755	642

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